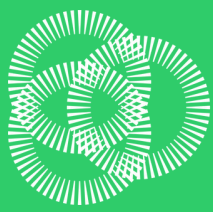




2025 ANNUAL REPORT



Greater Jamaica
Development
Corporation



INTRODUCTION MESSAGE

2025 saw a political change with the new administration in Washington DC and the election of a new Mayor in New York City. Amid this evolving landscape, Greater Jamaica Development Corporation (GJDC) remained committed to our mission of improving the lives of the people who live and work in Jamaica and Southeast Queens. We are happy to report on another year of impact and accomplishment.

Our multifaceted approach includes advancing the needs of our small business community, facilitating economic development projects, placemaking, and a wide range of engaging community events.

Our Business Services Group (BSG) continued to execute innovative programs delivering free technical assistance, CDFI lending, and sponsored grant programs to our small business constituents. Our metrics have never been stronger, and we anticipate even more lending, job creation, and resilience as we move forward.

Among other projects, our economic development initiative for the transformative mixed-use development of more than 500,000 square feet on Parsons Boulevard creating the first ever income-based homeownership opportunity in the neighborhood was widely hailed as a gamechanger.

Our Signature events once again brought together small businesses, community leaders, elected officials, and private sector partners. Our 2025 Gala at Tribeca Rooftop saw both record breaking attendance and revenue, strengthening our ability to reinvest directly in the community. In just its fourth year, our annual Jamaica Q 5K attracted close to 600 runners as it continues to reflect growing enthusiasm.

We thank our friends and supporters whose continued partnership and investment enables both GJDC and the communities we serve to thrive.

Sincerely,



Justin K. Rodgers President & CEO, GJDC



Lamont Bailey, Esq. Chairman, GJDC

BUSINESS SERVICES IMPACT



In 2025, our Business Services Group (BSG) accelerated its support for local enterprises, reaching more than 1,500 businesses with targeted resources and programs. This year, we expanded two key initiatives—the Southeast Queens Green Grant Program (with funding from BNY and ConEd) and the Beginnings Program: Powered by BNY—helping businesses adopt sustainable practices while unlocking growth opportunities.

Our Community Development Financial Institution (CDFI) Loan Fund continued to drive impact, approving over \$1.25 million in loans in 2025 alone and contributing to a cumulative total of more than \$15 million across 270 loans. For the third consecutive year, all lending supported minority- and women-owned businesses, reinforcing our commitment to equity in local entrepreneurship.

In a new partnership, GJDC's CDFI became a lending partner with ESD's Airport Concessions Disadvantaged Business Enterprises (ACDBE) Fund, boosting access to capital for businesses near JFK Airport and increasing activity in this specialized sector.

Thanks to these efforts, BSG helped create and sustain over 40 jobs, supporting local businesses and the people behind them as they continue to grow.



SECTION 1

SIGNATURE IMPACT & TRANSFORMATIONAL GROWTH

Through transformative projects and strategic initiatives, Greater Jamaica Development Corporation is helping reshape the landscape of Southeast Queens.

From inclusive homeownership to urban revitalization, our work continues to drive sustainable growth and expand opportunities for residents, businesses, and the community at large.



ARRAS: ADVANCING INCLUSIVE HOMEOWNERSHIP IN JAMAICA



This year, Greater Jamaica Development Corporation, in partnership with Gotham Organization, Monadnock Development, and Moses Sole Realty, unveiled plans for a transformative \$209 million, 513,000 square foot mixed-use development in the heart of Jamaica. Named “Arras,” the project will create Jamaica’s first income-based homeownership opportunity alongside over 300 rental residences. Located on 90th Avenue between Parsons Boulevard and 160th Street, Arras will replace our underutilized five-level parking garage with two 14-story residential buildings—72 units for sale and 353 rental apartments. The development will also include 5,000 square feet of retail space and 1,450 square feet of community-use space.

DOWNTOWN JAMAICA LEADERSHIP TOUR



GJDC had the distinct honor of welcoming New York State Comptroller Thomas P. DiNapoli, Senator Leroy Comrie, and Assembly Member Alicia Hyndman for a special visit and tour of Southeast Queens' growing business hub.

Their visit highlighted the collective commitment of our state and local leaders to strengthening economic opportunity across Jamaica. Together with community stakeholders, commissioners, and entrepreneurs, the discussion focused on advancing small business growth, improving access to capital, and expanding workforce pathways that fuel long-term neighborhood vitality.



The day underscored what collaboration looks like in action—government, business, and community leaders aligning around a shared vision of inclusive economic development. We're deeply grateful for their partnership and continued investment in Jamaica's legacy as a vibrant center for commerce, culture, and innovation.

ICSC LOCAL QUEENS: THE STATE OF REDEVELOPMENT IN JAMAICA

In addition to these leadership initiatives, GJDC proudly hosted the Innovating Commerce Serving Communities' (ICSC) first local Queens event, The State of Redevelopment in Jamaica—a dynamic industry gathering that united leaders from real estate, government, and community development.

Justin Rodgers, GJDC President & CEO and Board Member of ICSC, curated a compelling program featuring a panel discussion on redevelopment trends shaping Southeast Queens, moderated by Chris Ressa, EVP & COO of DLC Management. Panelists included Whitney Barrat (Downtown Jamaica Partnership), Andrew Cohen (BRP Companies), Stephen R. Preuss (RIPCO Investment Sales), and Ebony Young (Office of the Queens Borough President).



Following the discussion, attendees networked with retail real estate professionals over refreshments and participated in an optional site tour of The Monarch, a transformative mixed-use project redefining Jamaica's commercial core. The event highlighted GJDC's leadership and reinforced Jamaica's reputation as a hub for investment, innovation, and inclusive urban growth.



SECTION 2

EMPOWERMENT & BUSINESS ADVANCEMENT

While transforming Jamaica's built environment, we recognize that vibrant communities also need thriving businesses.

GJDC is committed to supporting local enterprises through programs that promote sustainability, equity, and long-term growth.

BUILDING A GREENER SEQ



With generous support from BNY (\$75,000) and Con Edison (\$35,000), our Business Services Group launched the Southeast Queens Green Grant Program—an initiative designed to help local businesses invest in sustainability. The program offered grants of up to \$2,500 to offset the cost of implementing green improvements, such as upgrading to energy-efficient equipment or appliances.

The program also reflects our commitment to equity in economic development. Among the businesses supported:

- 41% Black-owned
- 12% Hispanic-owned
- 24% Asian Indian-owned
- 24% Asian Pacific-owned

This targeted investment is helping local businesses modernize operations, while contributing to a more sustainable commercial corridor.



SMALL BUSINESS LEGISLATIVE COCKTAIL HOUR



Building on our business support efforts, GJDC hosted its annual Small Business Legislative Cocktail Hour in May. This signature event brought together small business owners, elected officials, and community leaders to discuss the policies shaping our local economic landscape. Held at the elegant Prime Restaurant at Resorts World NYC, the evening provided a dynamic setting for networking, idea-sharing, and exploring the role of legislation in supporting small business growth in Southeast Queens.

We were honored to welcome New York City Council Speaker Adrienne Adams and NYC Department of Small Business Services Commissioner Dynishal Gross, whose presence underscored the critical role of local government in fostering a thriving small business ecosystem.



Special thanks to Resorts World NYC—a major sponsor of the event—for their generous hospitality. We are especially grateful to Robert DeSalvio, President of Genting Americas East, who delivered impactful remarks highlighting the value of public-private partnerships in driving community-centered economic development.

We also extend sincere appreciation to our Southeast Queens Green Grant Program grantors, BNY and Con Edison, for their support and attendance. Their ongoing commitment makes programs like the SEQ Green Grant possible. This annual gathering sparked new ideas, forged stronger partnerships, and energized the small business community to continue driving growth across Southeast Queens.

MWBE ACCELERATOR



Launched in partnership with the New York City Council, the GJDC MWBE Accelerator is a 10-month, fully funded business advancement experience designed to help established Minority- and Women-Owned Business Enterprises compete and thrive. Participants receive personalized technical assistance, legal and financial consultations, access to capital readiness workshops, and curated matchmaking opportunities with corporate and agency procurement executives.

Through this initiative, GJDC is helping MWBEs move from contract-ready to contract-winning — equipping them with the knowledge, resources, and networks to build lasting capacity and scale their businesses within New York’s competitive marketplace.

Greater Jamaica Development Corporation **APPLY TODAY!**

MWBE ACCELERATOR

A premier 10-month program preparing MWBEs to scale, compete, and win

Join GJDC's 10-month MWBE Accelerator — a premier program that helps businesses grow, win contracts, and build sustainable connections.

WHY JOIN?	PROGRAM CRITERIA
<ul style="list-style-type: none"> Refine Business Plans & Strategies Procurement Simulation Lab MWBE Readiness Scorecard Direct access to corporate mentors and decision makers 	<ul style="list-style-type: none"> Minimum 2 years of consistent operations Formally registered & ideally MWBE certified (<i>or in process</i>) Established local presence & proven demand

Ready to take the next step? Submit your interest form at gjdc.org/MWBE

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BNY BEGINNINGS

In 2025 GJDC also launched the BNY Beginnings program in collaboration with BNY Mellon, creating an entrepreneurial launchpad for early-stage and emerging businesses. The initiative provides essential business support — from entity formation and bookkeeping basics to branding, digital presence, and mentorship access.

Participants gain tools to formalize operations, understand credit and compliance, and position themselves for future funding and partnership opportunities. Together, GJDC and BNY Mellon are fostering a pathway for new entrepreneurs to transition from concept to confident,, strengthening long-term economic empowerment in Southeast Queens.





SECTION 3

WORKFORCE DEVELOPMENT & OPPORTUNITY CREATION

Empowered businesses need empowered workers, and a thriving community depends on opportunities for its residents.

GJDC is committed to connecting Southeast Queens talent with meaningful career pathways and workforce development programs.

JOBS NYC HIRING HALLS & EMPLOYER ROUNDTABLE



In partnership with NYC Small Business Services (SBS) and Workforce1, the Greater Jamaica Development Corporation (GJDC) hosted two major Jobs NYC Hiring Halls in 2025, creating direct pathways between Southeast Queens residents and quality employment opportunities.



- July 2025 (Greater Nexus): The first Hiring Hall welcomed an estimated 400–500 job seekers and nearly 20 employers across public and private sectors. The event featured on-site interviews, résumé support, and connections to workforce training and placement programs.
- August 2025 (High School for Law Enforcement and Public Safety): The second Hiring Hall drew approximately 600 job seekers and 35 employers, with a focus on youth employment, civil service careers, and public safety pathways.

To sustain momentum and strengthen employer partnerships, GJDC convened an Employer Roundtable in September 2025, bringing together 10–15 employers from both Hiring Halls to review data outcomes, share feedback, and discuss emerging workforce trends and challenges. This collaborative dialogue informed GJDC’s ongoing workforce strategy and reinforced its role as a key connector between local talent and hiring organizations.

Together, these efforts highlight GJDC’s leadership in equitable workforce development, driving opportunity, access, and collaboration throughout Southeast Queens.





MWBE REGIONAL OPPORTUNITIES SERIES



In October 2025, GJDC partnered with Empire State Development for the 2025 MWBE Regional Opportunities Expo Series, a statewide initiative connecting Minority- and Women-Owned Business Enterprises (MWBEs) with real contracting and procurement opportunities.

Held at York College in Jamaica, Queens, the Expo brought state agencies, prime contractors, and private-sector leaders directly to Southeast Queens, enabling hundreds of MWBE firms to participate in one-on-one matchmaking sessions, attend capacity-building workshops, and learn how to navigate state procurement processes.

Through this partnership, GJDC helped ensure that local MWBEs were not only present but fully prepared, offering technical assistance, business-readiness guidance, and resources through its MWBE Accelerator. Together with Empire State Development, GJDC bridged statewide opportunity with community-level empowerment, strengthening Jamaica's role as a hub for inclusive economic growth and business advancement.



SECTION 4

COMMUNITY LEADERSHIP, CULTURE, & VISIBILITY

As we build workforce capacity, we also celebrate the people who make Southeast Queens a thriving community—Greater Jamaica Development Corporation fosters leadership, culture, and visibility by honoring the visionaries and champions shaping the future of Queens.

CELEBRATING BLACK HISTORY – A MONTH OF ACTION

In February, we expanded our Black History Month celebrations with a multi-faceted campaign. In addition to Greater Nexus hosting the inaugural Black Out Brunch with 100 Suits in downtown Jamaica, we launched a digital campaign to shine a spotlight on local leaders making a significant impact in our community.



The Black Out Brunch honored two exceptional leaders: Jessica Douglas, Director of African American Affairs for the New York State Executive Chamber, and Marsha Lee Coleman Jr., a financial services professional and founder of MCJ Dynasty. This event created a powerful space for networking and celebration. Simultaneously, our social media campaign celebrated four more local heroes throughout the month. We recognized Joseph Swift of Swift Photos for his creativity and talent; Cedric Dew, Vice President of Transitional Housing & Executive Director at the Jamaica YMCA, for his leadership and dedication to youth; and Tyra Emerson, Executive Director of Cultural Collaborative Jamaica, for bringing the Jamaica Arts and Musical Summer (JAMS) Festival to life. We also honored Detective First Grade Tanya Duhaney of the Community Affairs Bureau of Patrol Borough Queens South for nearly 24 years of service and her selfless efforts to support disadvantaged youth through initiatives like her annual prom dress giveaway.

Our comprehensive campaign and the Black Out Brunch demonstrate our commitment to not just recognizing but actively celebrating the leaders who are making a lasting difference in the Queens community year-round. This commitment was reinforced when we were honored by the Office of Council Member Dr. Nantasha Williams at her Black History Month Program, which paid tribute to the legacy of Black leadership in the labor movement. We were proud to accept a citation for exemplary service to our community, a recognition that affirms our mission and the value of our work.

UPLIFTING QUEENS – A TRIBUTE TO WOMEN LEADERS



Building on our efforts to highlight community leadership, we continued our focus on honoring the trailblazers in our borough with the 4th Annual Women Who Lead Celebration in March. Hosted at the beautiful Hyatt Regency JFK Airport at Resorts World NYC, this event brought together community members to recognize the women who are driving progress and shaping the future of Queens.

This year, we were honored to recognize a diverse group of leaders for their significant contributions. Melissa Edwards, Founder & CEO of MME Construction, received the Excellence in Business Award for her resilience and impact in her field. We also honored Ofelia Castiblanco, Director of Community Affairs and Station Manager at PIX11 News, with the Excellence in Social Responsibility Award for her work covering critical community issues. Finally, Whitney Barrat, President of Downtown Jamaica Partnership, was recognized for her leadership in revitalizing the neighborhood.

The evening was also marked by a heartfelt and reflective tribute. Following the recent passing of Dr. Hazel N. Dukes, President of the NAACP New York State Conference, we dedicated a portion of the celebration to her incredible life and enduring legacy in civil rights and economic development. With entertainment from T.L. Cross and Resorts World's generous sponsorship, the celebration served as a powerful reminder that our borough's strength is in part built on the dedicated leadership of women.



2025 JAMAICA Q 5K WALK/RUN



On September 27, 2025, the Jamaica Q 5K Walk/Run brought energy and excitement to the heart of Jamaica, Queens serving as both a community fitness celebration and a showcase of the neighborhood's commercial corridors and historic landmarks.

The 5K, USATF-certified with a start and finish at York College, drew more than 600 registrants, the highest participation to date. Walkers and runners of all levels took part, reflecting the inclusive and welcoming spirit that defines this annual tradition. Corporate and community teams joined together, adding another layer of engagement and highlighting how wellness and collaboration can strengthen both workplace culture and neighborhood connection.

Net proceeds from the event were directed to three local educational programs (PS 50Q, PS 182Q, and the Eagle Academy Queens Campus Cheer Squad), reinforcing GJDC's commitment to advancing opportunities for youth and investing in the long-term vitality of Southeast Queens.





SECTION 5

CELEBRATING DIVERSE BUSINESS COMMUNITIES

Recognizing the leaders and culture of our borough goes hand in hand with elevating its businesses—throughout the year, GJDC celebrated and empowered the diverse business communities that drive growth and innovation in Queens.

BLACK BUSINESS ON BRAND



In celebration of Black Business Month in August, GJDC and Greater Nexus hosted Black Business on Brand — an evening dedicated to empowering Black entrepreneurs and small business owners across Queens.

The event combined a networking mixer and brand-elevation workshop, providing business owners with practical strategies to strengthen their brands, increase visibility, and position their enterprises for growth.

A panel of local entrepreneurs shared firsthand experiences about their journeys, what it means to “be on brand,” and how to leverage community assets to achieve sustainable success.

- Attendees also explored the Greater Nexus coworking ecosystem, including its member desks, shared offices, and virtual workspace options. The event amplified the Nexus mission to connect, create, and collaborate, celebrating the innovation and resilience of the Black business community.



HISPANIC BUSINESS CELEBRATION EXPO



GJDC proudly celebrated Hispanic Heritage Month (September 15 – October 15) by honoring the vibrant cultures, histories, and contributions of our Hispanic and Latino communities that continue to enrich Southeast Queens and beyond.

This year’s celebration highlighted the entrepreneurial spirit and cultural impact of Hispanic business owners, artists, and community leaders who play a vital role in driving economic growth, innovation, and creativity across Jamaica, Queens.

Throughout the month, GJDC and Greater Nexus spotlighted:

- Local Hispanic-owned businesses contributing to Jamaica’s small business ecosystem.
- Community partnerships and stories that reflect the strength of cultural diversity in our borough.
- Youth and workforce initiatives empowering the next generation of Hispanic leaders and innovators.

We are proud to stand in solidarity with our Hispanic community, celebrating their lasting influence on our city’s progress, economy, and cultural landscape.





SECTION 6

INNOVATION, YOUTH & THE NEXT GENERATION

A thriving business community depends on the next generation of talent. GJDC creates pathways for youth and emerging professionals to gain the skills, connections, and resources to succeed in Queens' evolving economy.

QUEENS TECH FAIR 3.0



At the third annual Queens Tech Fair, hosted by Queens Borough President Donovan Richards at the Museum of the Moving Image, we showcased our focus on growth and creating opportunities for diverse and emerging tech talent. This year's fair was bigger than ever, connecting over 50 tech companies with a massive turnout of residents. Our team was a key part of the mission to close the diversity gap in the tech industry. By tabling at this high-energy event, we not only raised our profile but also actively engaged with the next generation of local tech talent.



Our table became a hub of activity, offering day passes to Greater Nexus so attendees could experience our professional co-working environment firsthand. Additionally, Google scholarships were awarded, providing participants with essential skills and pathways to launch their tech careers. This was more than just a fair; it was a powerful statement about our shared vision for making Queens a powerhouse of ingenuity and opportunity, with every resident having a real shot at success.



LOOKING AHEAD

As 2025 comes to a close, Greater Jamaica Development Corporation reflects on a year of transformative growth, community empowerment, and innovation. From pioneering developments like Arras, to advancing small businesses, workforce programs, and youth engagement, we have strengthened the foundation for an inclusive, thriving Queens.

Looking forward, we remain committed to connecting people, businesses, and opportunities—ensuring that every resident has a real pathway to success and that Queens continues to flourish as a hub of culture, commerce, and innovation.

GJDC IN THE PRESS



GJDC's commitment to responsible development is reshaping Southeast Queens, empowering local businesses, and sparking economic growth. Our initiatives in Jamaica continue to capture media attention, highlighting the transformative work happening in the community.

[Op-Ed: More Transparency Will Help Small Businesses Thrive](#)

Crain's New York Business: January 8, 2025

New York City's 220,000 small businesses are the heartbeat of our city, from vibrant bodegas in Brooklyn to entrepreneurs in Queens to family-run shops in the Bronx.

[York College Announces Its Foundation's New Chair and 2 New Board Members](#)

York College CUNY: January 6, 2025

Business and community leader Patricia Robinson and attorney Khaair J. Morrison joined the board of directors this month. Ms. Robinson, the Greater Jamaica Development Corporation's chief administrative officer, is an education advocate and a professor at Westchester Community College.

[Airbnb Community Fund donates nearly \\$150,000 to New York nonprofits](#)

Airbnb Newsroom: February 25, 2025

This year, the Airbnb Community Fund is distributing nearly \$150,000 to organizations empowering a range of communities across New York State.

[Empire State Development And Port Authority Announce Launch Of \\$50 Million Airport Concession Disadvantaged Business Enterprise Fund](#)

Empire State Development: March 7, 2025

Two initial loans have already been approved for local small businesses by the Greater Jamaica Development Corporation (GJDC) and the Upper Manhattan Empowerment Zone, two of the participating lenders in the state program.

[Leader Behind Jamaica's Renaissance to Receive York's Presidential Medal](#)

York College CUNY: May 15, 2025

At its 55th Commencement Exercises on May 28, York College will proudly honor F. Carlisle Towery, retired president of the Greater Jamaica Development Corporation (GJDC).

[GJDC hosts Black Business Month Expo in Downtown Jamaica](#)

QNS: August 28, 2025

The Greater Jamaica Development Corporation (GJDC) celebrated Black Business Month in downtown Jamaica on Tuesday, Aug 12.

[Greater Jamaica Development Corporation on the Move!](#)

Jamaica Funk: September 13, 2025

Over the last decade, Downtown Jamaica, Queens, has been in the middle of a dramatic transformation, and at the center of the action has been the Greater Jamaica Development Corporation (GJDC).

[York College Community Steps Up for the Jamaica Q 5K Walk/Run](#)

York College CUNY: Oct 21, 2025

The York College community recently brought energy, enthusiasm, and school pride as students, faculty and staff participated in the fourth annual Jamaica Q 5K Walk/Run on September 27.

[\\$200+ Million, 425-Unit Mixed-Use Affordable Housing Development Heading to Jamaica](#)

Crain's New York Business: October 23, 2025

Jamaica is poised to get a rare new condominium project as part of a more than \$200 million, 425-unit mixed-use affordable housing development, further transforming the bustling Queens neighborhood as it awaits a rezoning meant to turbocharge its housing supply.

[Empire State Development And Greater Jamaica Development Corporation Launch Partnership To Expand MWBE Resources In Southeast Queens](#)

Empire State Development: December 5, 2025

Located at Greater Nexus, a shared workspace established by Greater Jamaica Development Corporation, the initiative provides business owners with in-person access to ESD's Division of Minority and Women's Business Development (DMWBD).



INVESTMENT AND FINANCIAL Summary: Unaudited

FINANCIAL POSITION	2025	2024
Assets		
Cash and Cash Equivalents	3,097,990	2,251,182
Investments	10,268,151	9,429,824
Restricted Cash	7,023,963	7,848,023
Receivables, net	11,748,849	12,250,372
Other Assets	1,846,379	1,842,939
Property and Equipment, Net	25,017,679	25,794,139
TOTAL ASSETS	59,003,011	59,416,479
Liabilities and Net Assets		
Accounts Payable and Other Liabilities	5,743,412	4,684,269
Bonds Payable, Net	4,350,871	4,721,027
Mortgages Payable, Net	7,773,057	7,955,404
Loans Payable, Net	18,823,341	16,935,703
<i>Total Liabilities</i>	36,690,681	34,296,403
Net Assets	22,312,330	25,120,076
TOTAL LIABILITIES AND NET ASSETS	59,003,011	59,416,479
ACTIVITIES		
Revenue and Support		
Earned Income	8,146,518	8,073,364
Contracts, Grants and Other Support	2,380,170	1,589,628
Investment and Other Income	1,204,327	906,403
TOTAL REVENUE AND SUPPORT	11,731,015	10,569,395
Expenses		
Program Services	11,227,892	10,743,079
Management and General	2,787,287	2,354,477
Fund Raising and Special Events	523,582	537,418
TOTAL EXPENSES	14,538,761	13,634,974
CASH FLOWS		
From Operating Activities		
Change in Net Assets	(2,807,746)	(3,065,579)
Adjustments for Non-Cash Items	1,416,678	1,194,386
Increase (Decrease) in Operating Assets	501,902	393,532
Decrease (Increase) in Operating Liabilities	1,059,144	(698,151)
<i>Net Cash Provided by (Used in) Operating Activities</i>	169,978	(2,175,812)
From Investing Activities		
Purchase of Property and Equipment	(702,652)	(136,032)
Change in Investments	(582,267)	(241,265)
Change in Other Assets	(98,304)	(452,140)
<i>Net Cash provided by (Used in) Investing Activities</i>	(1,383,223)	(829,437)
From Financing Activities		
Payment of Bond Principal	(395,000)	(375,000)
Payment of Mortgage Principal	(234,081)	(235,349)
Loan Borrowings	3,971,500	2,320,000
Payment of Loan Principal	(2,106,425)	(116,139)
<i>Net Cash Provided by (Used in) Financing Activities</i>	1,235,994	1,593,512
Increase (Decrease) in Cash and Cash Equivalents	22,749	(1,411,737)
Beginning Cash and Cash Equivalents	10,099,205	11,510,942
Ending Cash and Cash Equivalents	10,121,954	10,099,205



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